



County Budget Retreat

January 2016

Agenda



- Water
- Financial Update
- Foundation Strategies
- Education
- Debt Portfolio
- Goals of the Board



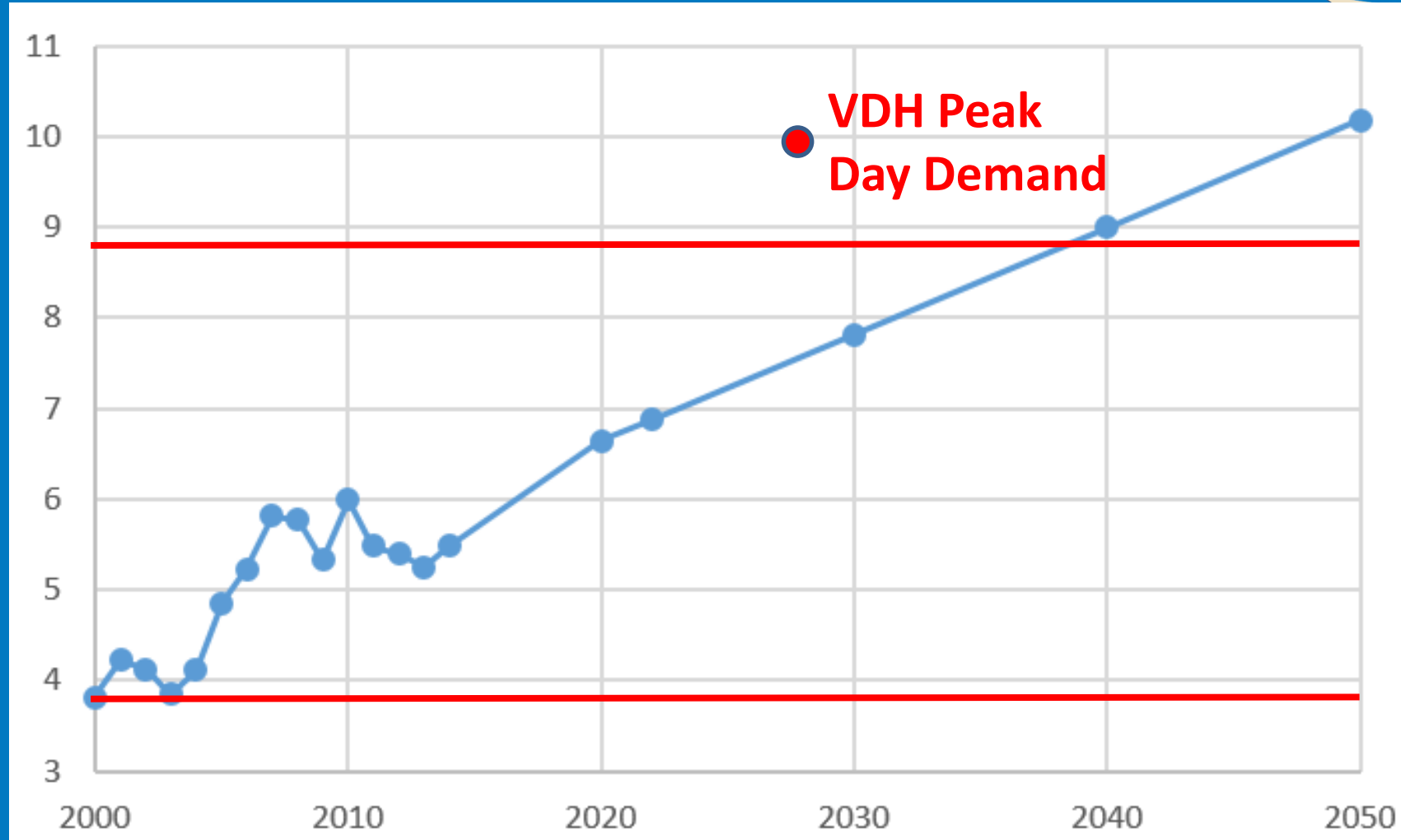
Water Supply Planning

James City Service Authority

Average Daily Demand (MGD)

DEQ Current

DEQ Proposed



Why a Rate Increase?

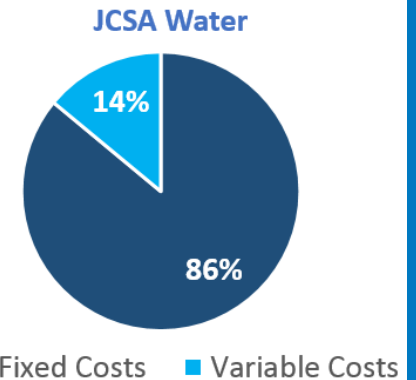
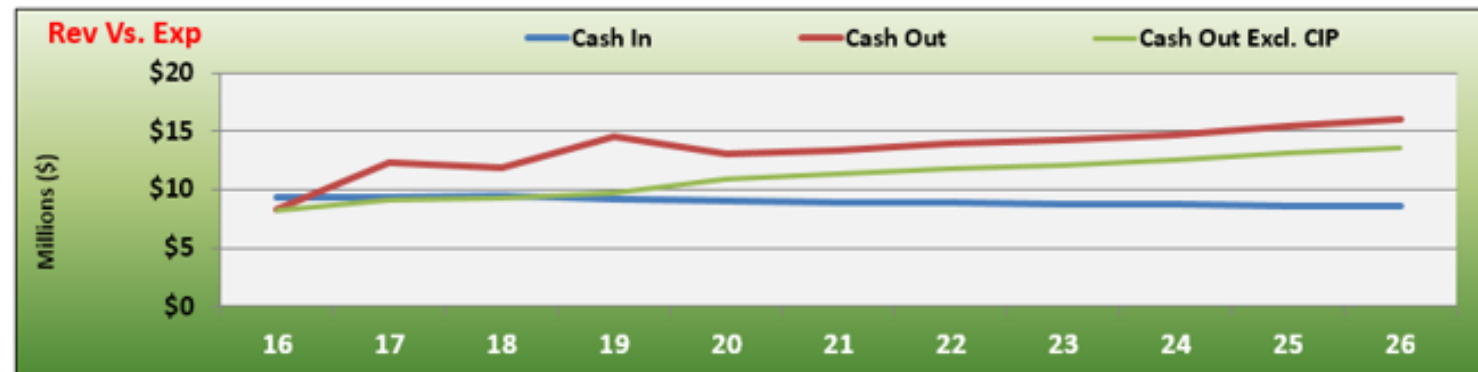
Reason #1 – Aging Infrastructure & Fixed Costs



Don't Buy 2 MGD-No rate increase



Buy 2 MGD-No rate increase



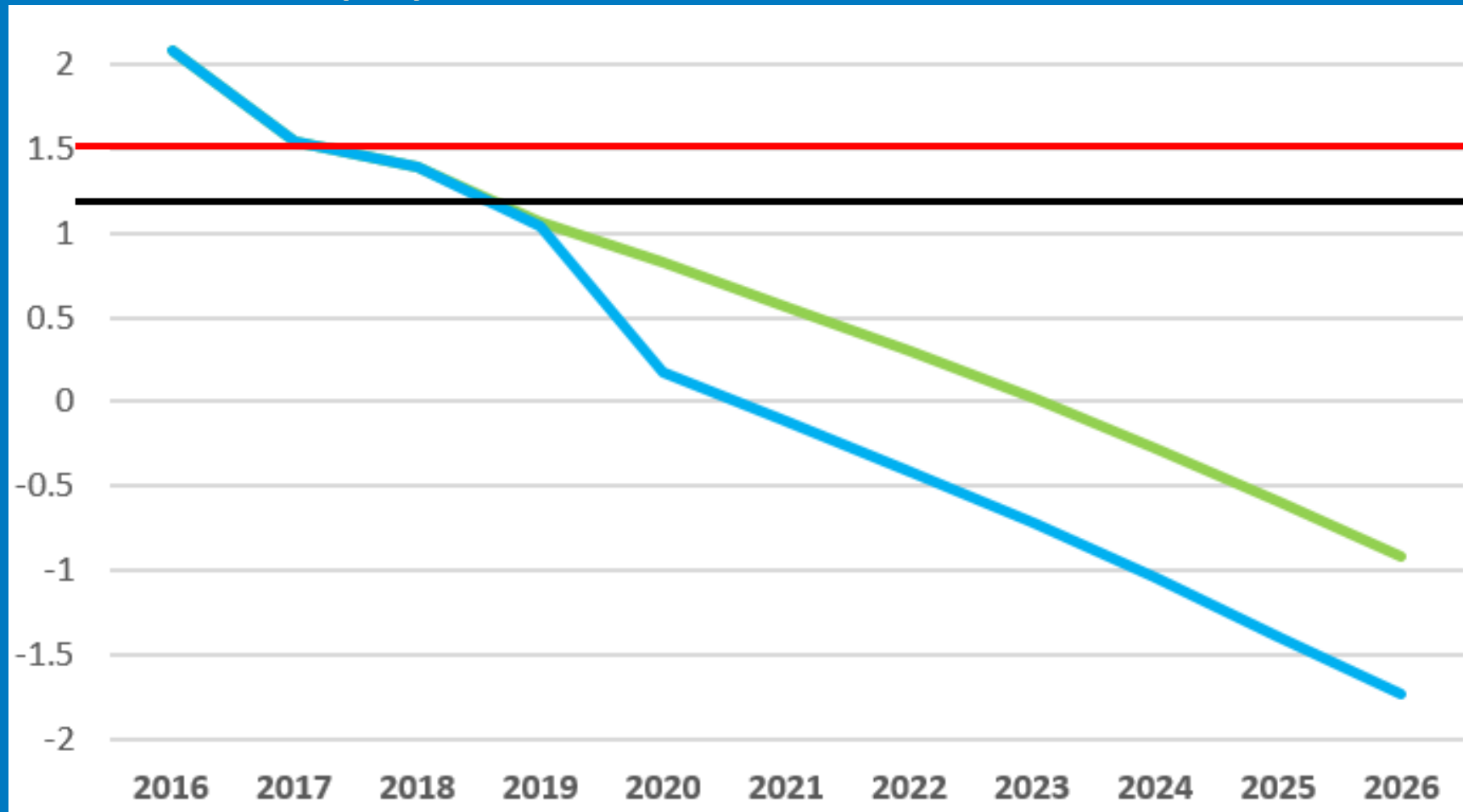
Why a Rate Increase?

Reason #2 – Debt Service Coverage:

Is cash available to pay debt bill?

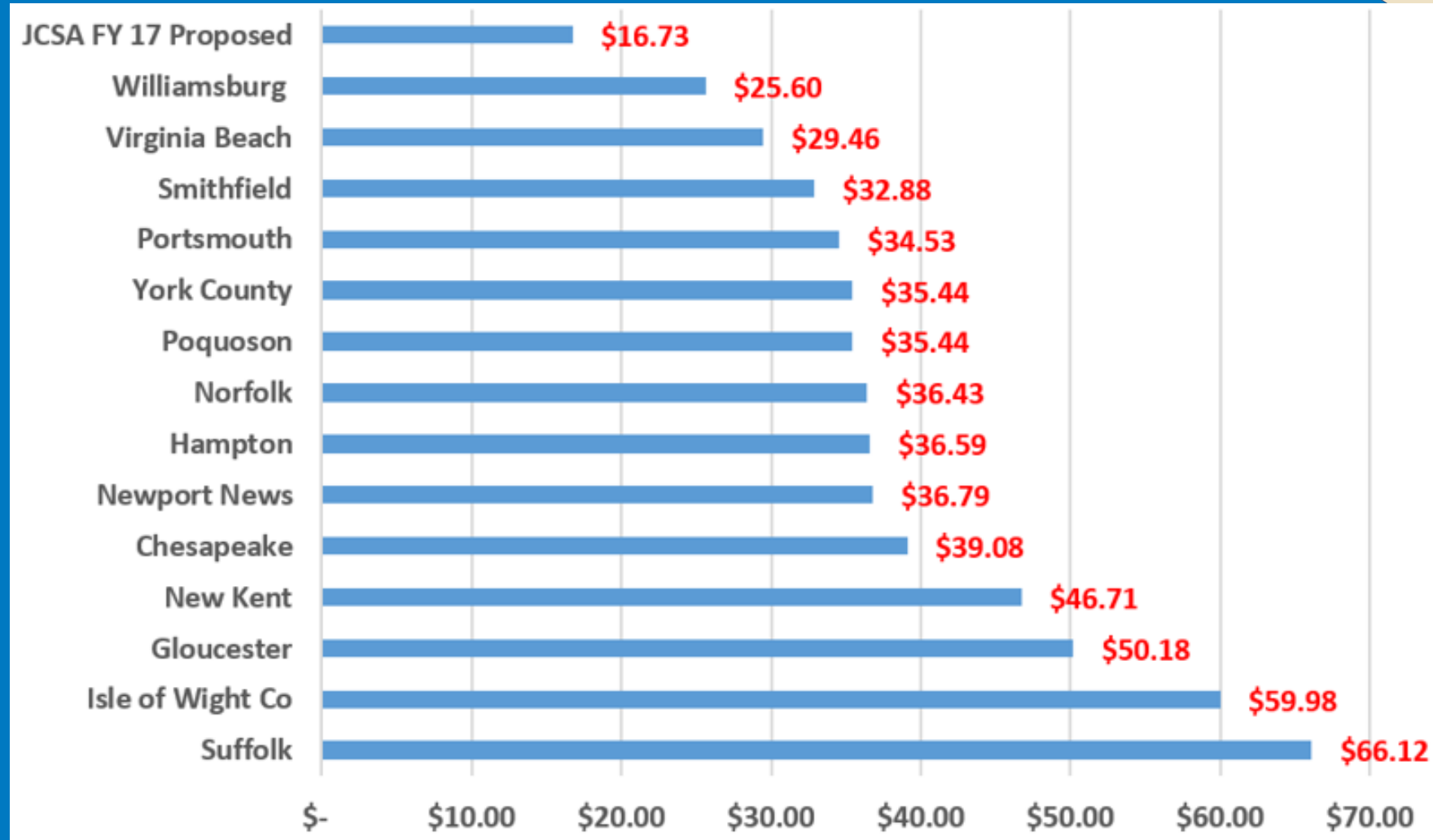


Rating
Agency
Standard



Bond
Requirement

Monthly Water Bill 5,000 Gallons



Future Water Supply



- Buy 4 MGD from NNWW
 - \$33M New Debt
 - \$16M Infrastructure
 - NNWW sets annual rate per 1,000 gallons
 - \$49M = 2 MGD
- Build New Plant
 - \$121M New Debt
 - Local control of rates and growth
 - \$72M = 6 MGD, 2050+ Supply Needs Met

Payback Period



Description	Year	Annual Payment
Current Debt	30	\$1.65M
New Plant	30	\$7.87M
New Plant	50	\$4.72M

Conclusions



- Costs will increase
- Rate increases necessary: infrastructure, fixed costs, debt service coverage
- Second payment to NNWW unlikely
- Raw water intake and water treatment plant meet future long term needs
- Purchase of initial 2 MGD from NNWW likely
- 8 MGD surface water + 3.8 MGD groundwater + 2 MGD NNWW = 13.8 MGD

Financial Update

FY 2015 Results



	FY 2015 General Fund Budget	FY 2015 General Fund Actual	FY 2015 Variance
Revenues	\$175,288,489	\$175,679,564	\$391,075
Spending & Commitments	\$175,288,489	\$172,854,174	\$2,434,315

Notes:

- \$1,878,000 planned for CIP
- \$713,089 increased Health Insurance Reserve
- Remaining to Fiscal Liquidity

FY 2015 Results



- Revenues exceeding budget highlights:
 - Real Estate \$376,000
 - Personal Property \$350,000
 - Meals \$300,000
 - BPOL \$222,000

FY 2016



- Revenues expected over budget:

FY 2016 General Fund Budget	FY 2016 General Fund Estimate	FY 2016 Variance
\$186,964,000	\$188,135,920	\$1,171,920

Breakdown of FY 2016 Budget



	Budget	% of Budget
County General Fund	\$187 M	100%
Transfer to School Operating	\$83 M	44%
Debt Service	\$24 M	13%
Public Safety	\$24 M	13%
Other Agencies	\$15 M	8%
CIP	\$8 M	4%
Courts	\$3.6 M	2%
Constitutional Officers	\$2 M	1%
All Other 8 County Departments	\$27.4 M	15%

Property Taxes

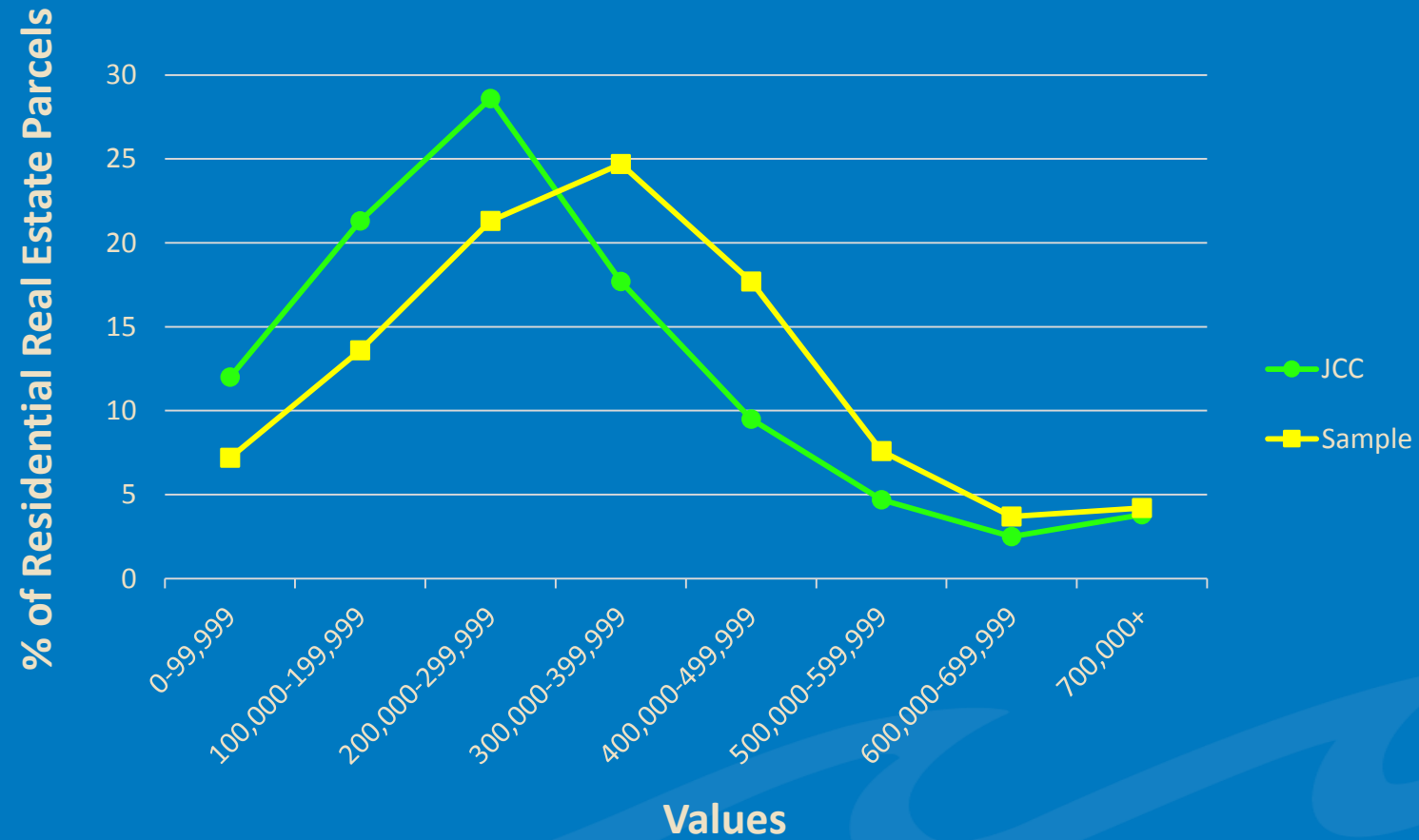


FY 2016 Real Estate



- Current Residential Reassessment estimate .15%
- Current Commercial Reassessment estimate 2%

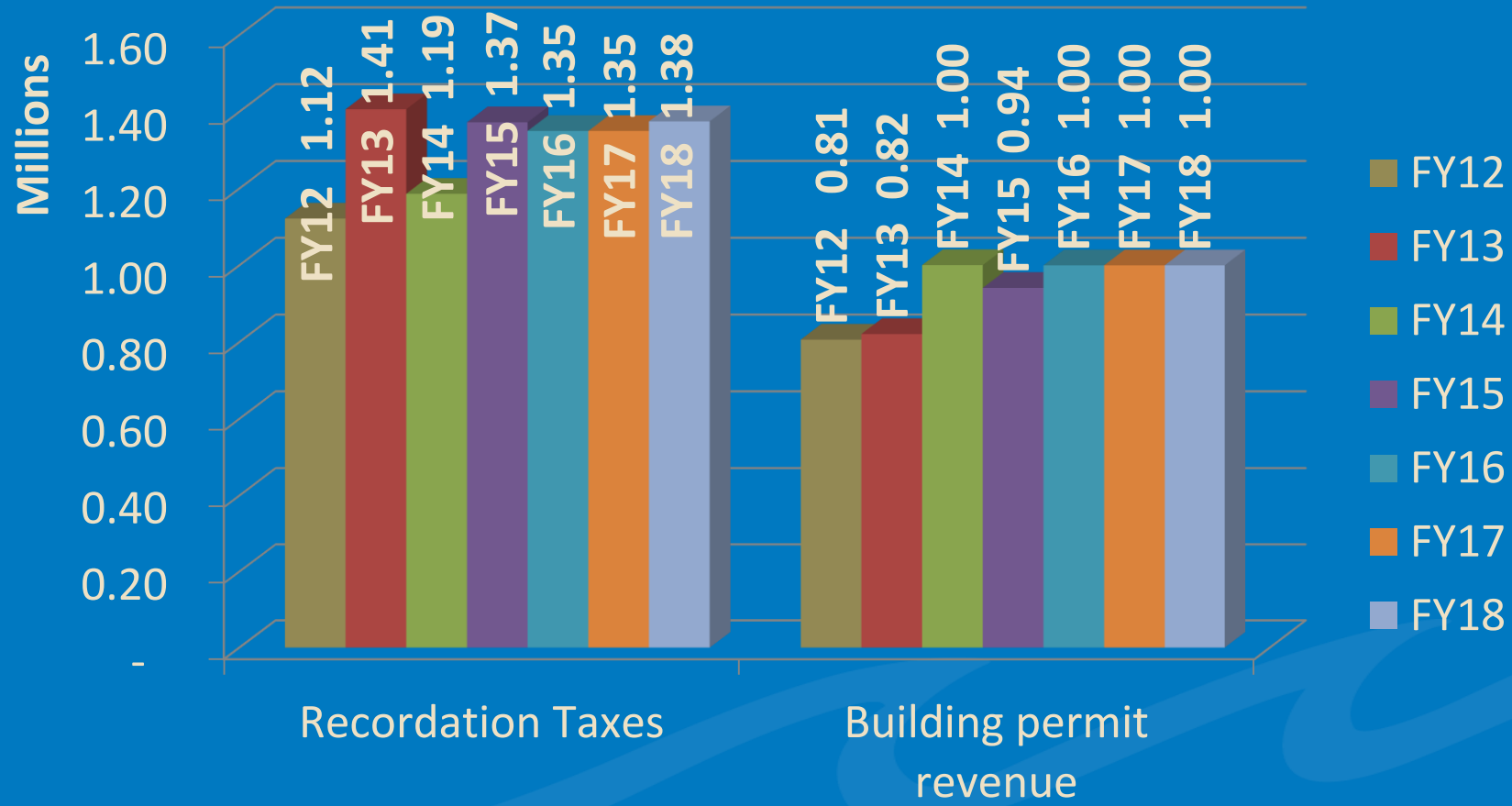
Real Estate Segments



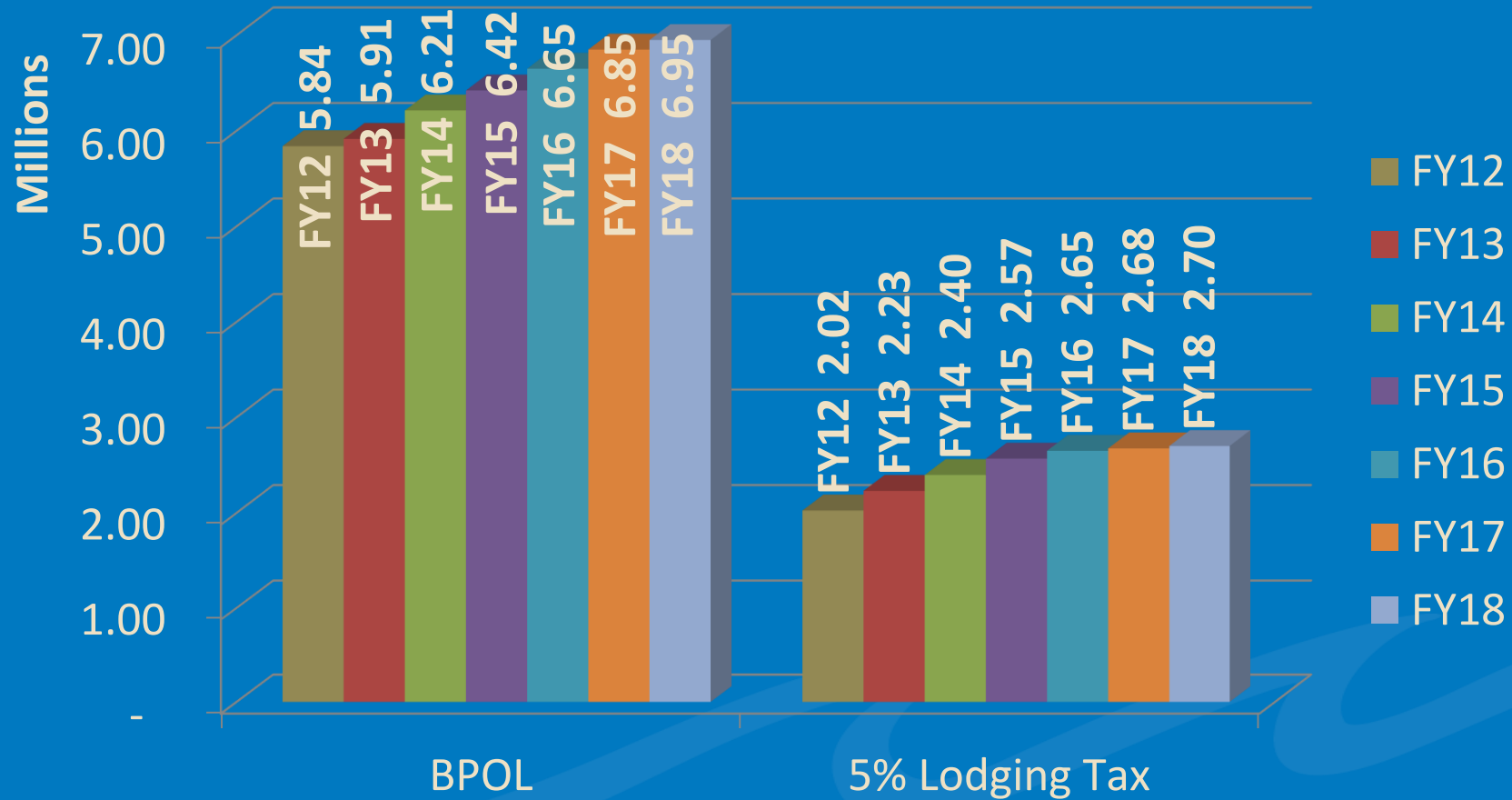
Property Taxes



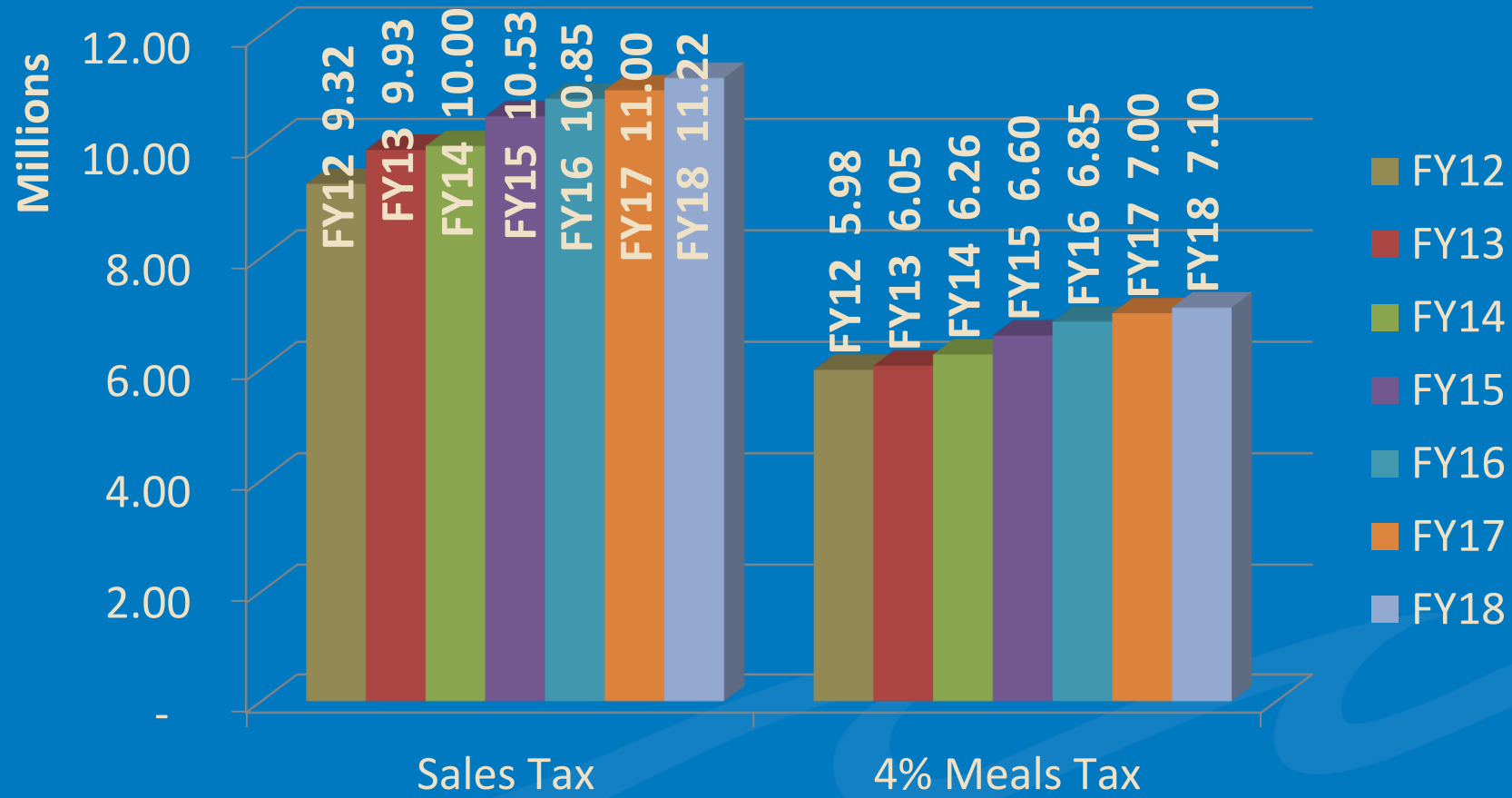
Building Related Revenues



Consumer Driven Revenues



Consumer Driven Revenues



General Fund Revenues



	FY 2016 Budget	FY 2017 Budget	FY 2018 Budget
General Property Taxes	\$123.0	\$125.1	\$127.2
Other Local Taxes	\$21.8	\$22.9	\$23.3
Licenses, Permits, and Fees	\$8.6	\$8.9	\$9.0
Revenue from the Commonwealth	\$27.1	\$27.8	\$28.2
Other	\$6.4	\$6.8	\$6.8
Total	\$186.9	\$191.5	\$194.5

FY 2017 General Fund Revenue



GF Revenue Growth	\$4,600,000
State Sales Tax for Education	\$700,000
Debt Service	\$800,000
CIP	\$100,000
GF Revenue	\$3,000,000

Foundation Strategies



- County Appearance
- Economic Development
- Stormwater
- Transportation
- Education

COUNTY APPEARANCE

County Appearance



- Clean County Commission – County Cleanup, Cigarette Litter Campaign, Clean Business Awards, Adopt-A-Spot
- Road landscape maintenance – JCC staff, additional mowing and litter cleanup under VDOT contract; each month during growing season
- Improved practices at parks and JCC sites
- 10 year capital maintenance study of County sites and buildings completed
 - Study does recommend somewhat higher investment

ECONOMIC DEVELOPMENT

Economic Development



- Product
 - Product Demand
 - Product Availability
 - Incentives

Economic Development



- Regionalism
 - Greater Williamsburg Partnership
 - Targeted Industry Study
 - Launchpad

Economic Development



- Retention
 - Growth of Existing Businesses
 - Tax Base Expansion
 - Limited Space (Product)

Economic Development



- Needed for Growth
 - Utilities
 - Transportation
 - Land
 - Policy

STORMWATER

Stormwater



- Capital Projects
 - 2 under active construction
 - 7 in construction this spring-fall
 - Grove neighborhood drainage in scoping
 - \$1.3 million SLAF Application for FY16

Stormwater



- MS4/Chesapeake Bay TMDL
 - CBTMDL – permit application approved by DEQ; approval should be firm for 2 years
 - MS 4 – annual report accepted by DEQ

Stormwater



- Neighborhood Drainage Grants
 - 20 projects submitted across all districts; 15 repairs and 5 inspections
 - SLAF review underway

TRANSPORTATION

Transportation



- Roadway & intersection improvement projects:
 - Currently in progress
 - Next in line
 - Future needs & next priorities vs. available resources

CMAQ – Congestion Mitigation and Air Quality
RSTP – Regional Surface Transportation Program
SRTS – Safe Routes to School



Six Year Improvement Plan Name	Project Status	Funding Source	Estimated Total Cost
Access Management - Longhill Road at Olde Towne Road	Cancelled	Revenue Sharing	\$60,000
Bridge Replacement - Jamestown Road over Powhatan Creek	Active	Bridge Funds	\$2,260,000
Bridge Replacement - Route 601 (Hicks Island Rd) over Diascund Creek	Active	Bridge Funds	\$1,672,631
Corridor Study - Mooretown Road Extension	Active	RSTP	\$400,000
Corridor Study - Longhill Road	Complete	RSTP	\$500,000
Intersection Improvements - Centerville Road at News Road	Active	CMAQ; Secondary	\$3,101,518
Intersection Improvements - Monticello Ave. at News Road	Under Construction	Secondary; Primary; CMAQ	\$3,814,517
Intersection Improvements at Route 199 (Humelsine Pkwy)/Brookwood Road	Active	CMAQ	\$275,000

Source:
2035
Comprehensive
Plan

CMAQ – Congestion Mitigation and Air Quality
 RSTP – Regional Surface Transportation Program
 SRTS – Safe Routes to School



Six Year Improvement Plan Name	Project Status	Funding Source	Estimated Total Cost
Intersection Improvements-Route 199 (Humelsine Pkwy) Ramp at Richmond Road	Active	CMAQ; Secondary	\$729,915
Multi-Use Trail - Croaker Road/ Road Widening - Croaker Road	Active	CMAQ	\$19,441,000
New Roadway - Route 60 (Pocahontas Tr) Relocation/Skiffes Creek Connector (4-lane)	Active	RSTP	Alt. A-\$153,435,594 Alt. A1-\$135,200,000
Roadway Reconstruction - Williamsburg West Subdivision Roads	Active	Revenue Sharing	\$892,000
Roadway Reconstruction - Neighbors Drive	Active	Revenue Sharing	\$930,000
Roadway Reconstruction - Pocahontas Tr. (Rt 60) Multimodal Corridor Upgrade	Active	RSTP; CMAQ	\$8,100,000
Trail Access - Virginia Capital Trail at Monticello Ave/John Tyler Hwy	Active	Revenue Sharing	\$33,000

Source:
 2035
 Comprehensive
 Plan



Other Programmed Projects Name	Project Status	Funding Source	Estimated Total Cost
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Roadway Reconstruction - Marclay Road (Airport Access Road)	Active	Access	\$987,000
Road Widening - Longhill Road from Route 199 to Olde Towne Road	Active	Secondary; RSTP eligible	\$19,800,000
James River Elementary School Intersection Upgrade	Complete	SRTS	\$168,382
Racefield Drive Paving	Complete	Rural Rustic; Secondary	\$181,104

EDUCATION

Local School Funding

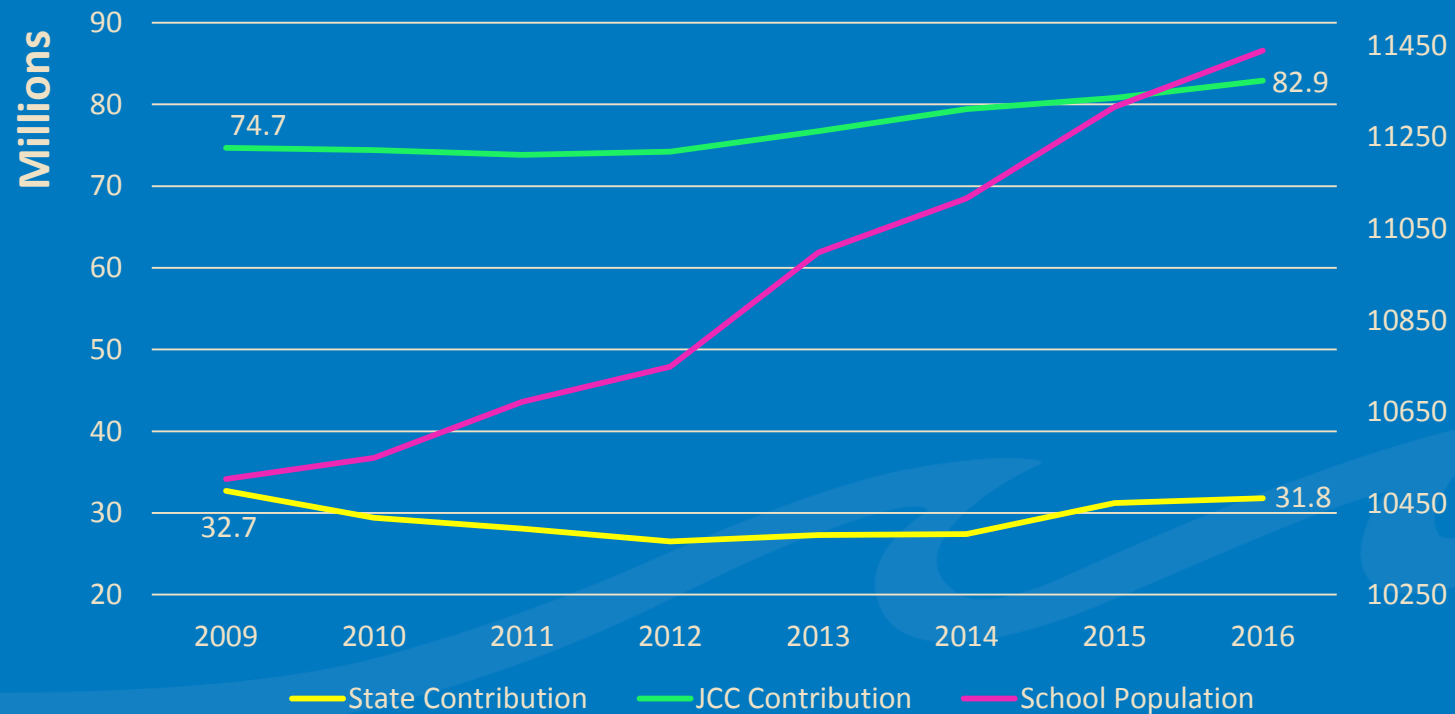


	Required Local Effort (RLE)	Actual Local Expenditures for Operations	Actual Local Expenditures for Operations above RLE	% of Actual Local Expenditures for Operations above RLE	Actual County Contribution to Schools	Local Tax Rate Impact of Expenditures above RLE
FY 2014	\$33,011,705	\$65,774,895	\$32,763,190	99.25%	\$80,801,664	\$0.30
FY 2013	\$31,775,350	\$62,858,994	\$31,083,644	97.82%	\$79,354,599	\$0.29
FY 2012	\$30,524,957	\$61,813,598	\$31,288,641	102.50%	\$76,689,505	\$0.29
FY 2011	\$30,218,477	\$62,878,602	\$32,660,125	108.08%	\$74,250,000	\$0.31
FY 2010	\$29,427,483	\$63,737,496	\$34,310,013	116.59%	\$73,800,000	\$0.31

State v. County Comparison



% Change	2009-2016
JCC Contribution	11.01%
State Contribution	(2.90%)
School Population	8.91%



FY 2018 General Fund Revenue



- Projected Revenue Growth of \$3.0 M
- Spending Challenge
 - Increased VRS rate for teachers